

# Machine Learning for Clinical Management: From the Lab to the Hospital

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- Healthcare has a big problem
- Amalfi Analytics and our approach
- Two ML-powered platforms
- From the lab to the hospital
- Wrap-up

# The “Silver Tsunami”

22% of Europeans are over 65 today

40% will be over 65 by 2040

Aging, chronic disease 70% of the expense

Healthcare is >10% GDP, >20% public expense in the EU

# How to do more with less?

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- Reduce the burden of low-value tasks
- Reduce waste using existing data





# Who – Amalfi Analytics



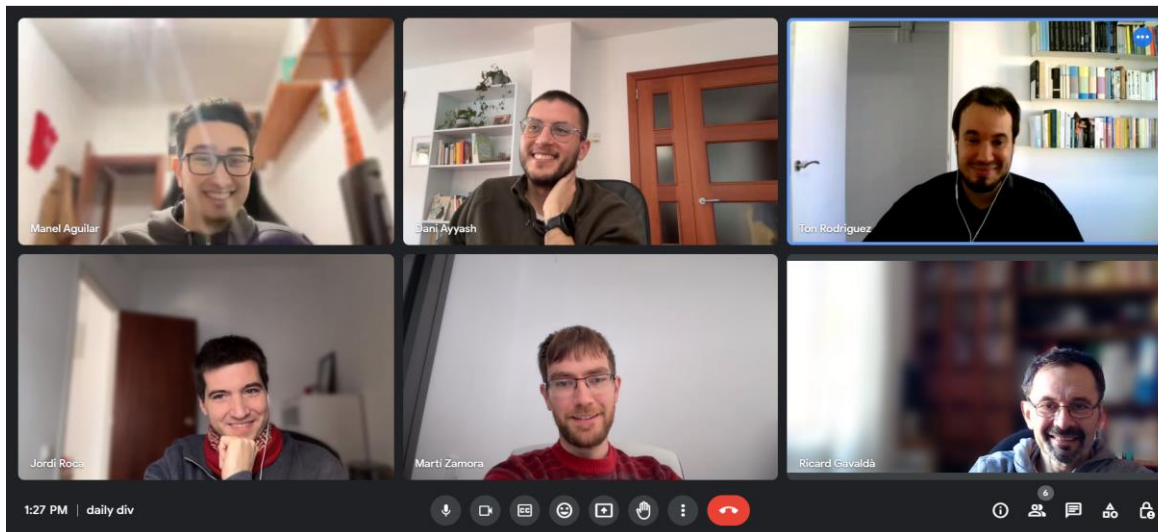
**Ricard Gavalda**

Professor at the Technical University of Catalonia



**Dr. Julianna Ribera**

30+ years in healthcare management positions



Fantastic technical team:

Martí Zamora (CTO), Ton Rodriguez, Jordi Roca,  
Manel Aguilar, Dani Ayyash

Past: Laura Aviñó, Idoia Beraza, Konstantin  
Kutzkov, Jose Munuera

# Where we are now

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**Aug 2024:** Present or tested in 25 hospitals

**Dec 2023:** Acquired by the Relyens group,  
the European mutual group specialising  
in risk management services for health



# The Amalfi way

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Administrative healthcare data  
+  
Machine Learning algorithms  
=  
Efficiency  
Quality of care  
Reduced risks  
Scalability

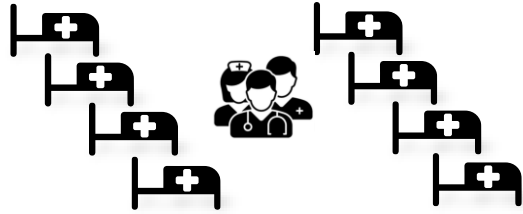
# Administrative Data: Minimum Basic Dataset

Patient ID	Sex	Birth year	Zip code	Arrival time	Origin	Discharge time	Discharge status	Diagnostic list	Procedure list
31713575	F	1964	08028	01/01/2024 00:03	Home	06/01/2024 12:20	Home	I21.0, F41.0	02703ZZ
55556050	M	1938	42078	01/01/2024 00:25	Other hosp.	03/01/2024 09:15	Death	N39.0, E11.91	0T2BX0Z
81564163	F	1946	08015	01/01/2024 01:06	Other hosp.	25/02/2024 12:00	Other hosp.	N18.4	5A1D70Z
75421493	F	2024	08015	01/01/2024 01:15	Home	05/01/2024 16:00	Home	S06.0X0A	B020ZZZ
55455670	M	1996	43015	01/01/2024 01:46	Primary care	01/01/2024 12:25	Escape	F22, Z86.59	GZ2ZZZZ

Billing = MBD + aggregators such as DRG



# Levels in healthcare system management

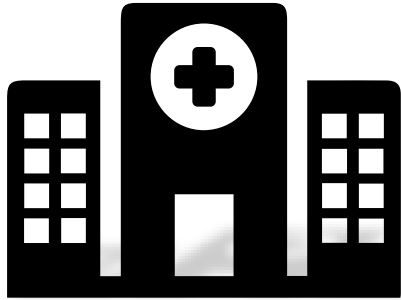


## Micro level: Quality and safety

Organize the service

Identify risks

Improve quality of care



## Meso level: Efficient resource use

Match resources to needs

Anticipate scenarios

Fulfill contracts with payers



## Macro level: Accessibility and equity

Plan for a territory

Coordinate the different health services

(Re)design hospitals & services

Create prevention programs

# Two platforms

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## Predictive platform

- Support for operational decision making in hospitals

## Analytical platform

- Support population health decisions

# A predictive platform for hospitals

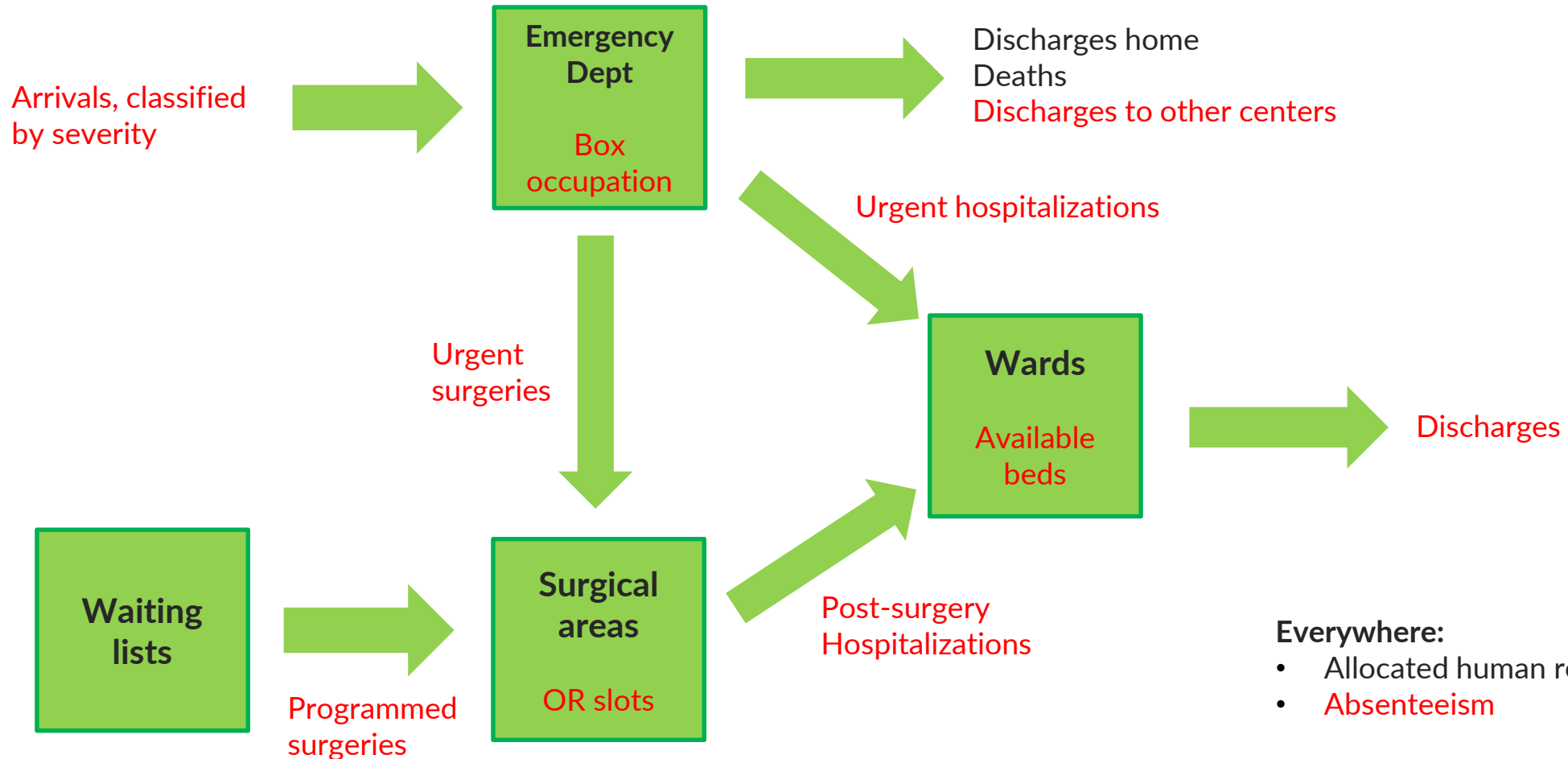
Predict and match:

- Activity
- Resources needed
- Resources available

Goal: Anticipate rather than react



# Patient flows and resource demand in hospitals

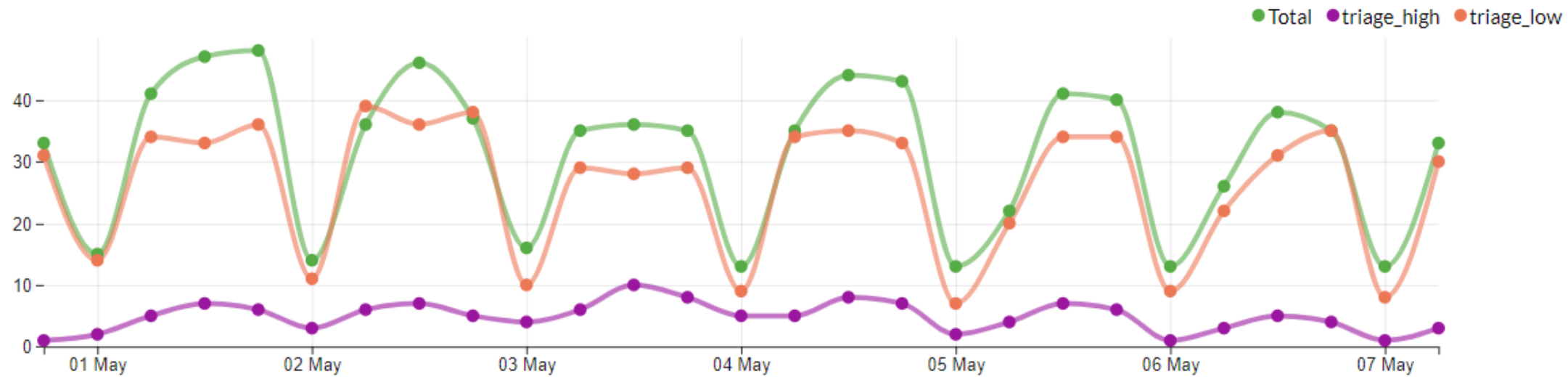


Everywhere:

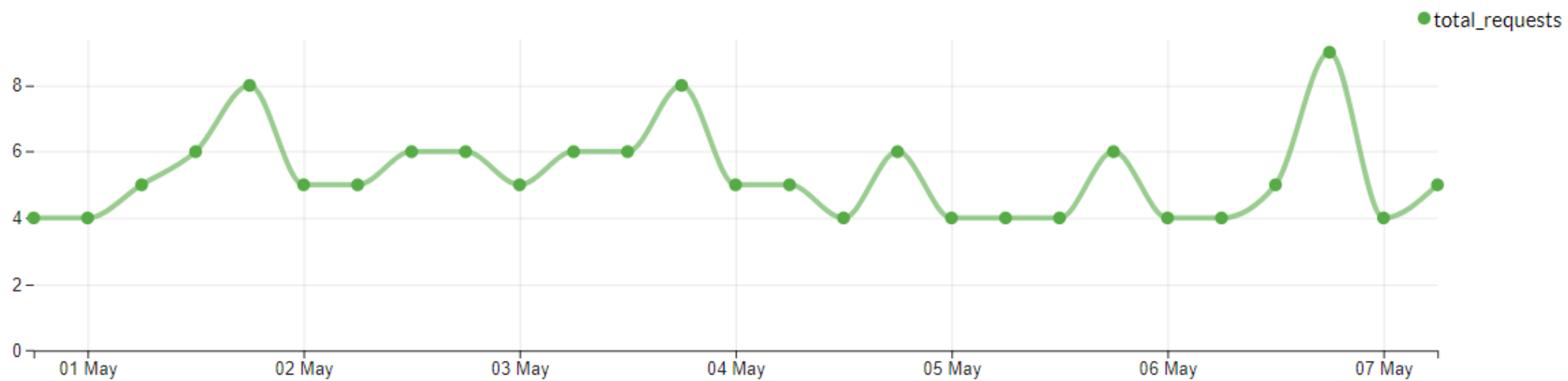
- Allocated human resources
- Absenteeism

In red: Flow or resource we predict

## Weekly influx



## Weely hospitalization requests



- Time series prediction
- Drift is the problem
- Mixture of Poisson + person-by-person probability estimation
- Ad-hoc customer metrics
  
- Ensembled algorithms
- Pool of candidate features
- Prepared for comm faults and data errors
- Ready to add external variables. Cost/benefit
  
- Infrastructure to continuously train, test & choose best configuration
- Customer specifics addressed via metadata



SOCIÉTÉ • CRISE DE L'HÔPITAL

Urgences : une nuit passée sur un brancard  
augmente de 40 % le risque de mortalité des  
pati

Une étude  
les cons  
populati  
alarme.

Every night spent on a stretcher  
increases mortality by 40%

quantifie  
s  
e une

# Human factors and medication errors: a case study

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Gluyas H, Morrison P (2014) Human factors and medication errors: a case study.  
Nursing Standard. 29, 15, 37-42. Date of submission: August 22 2014; date of acceptance: September 30 2014.

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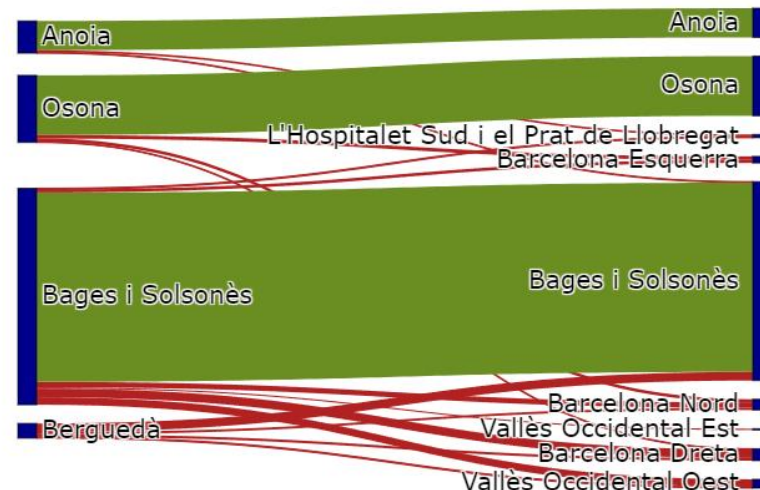
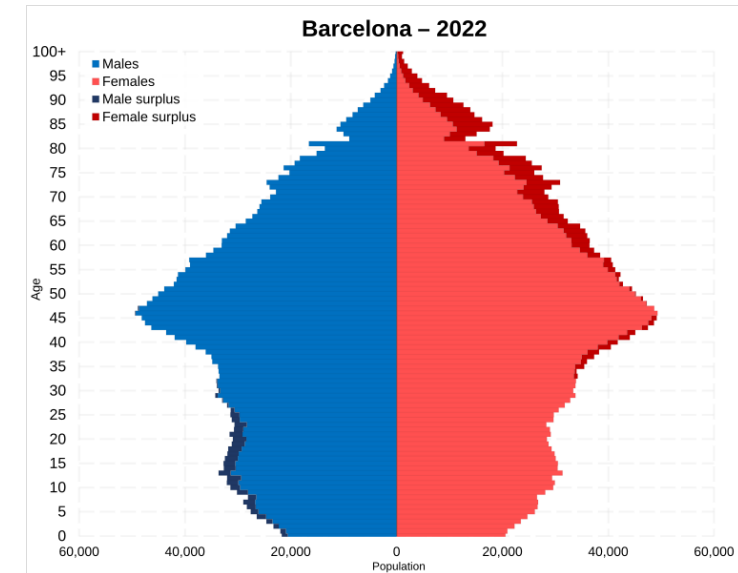
Human beings are error prone. A significant component of human error is flaws inherent in human cognitive processes, which are exacerbated by situations in which the individual making the error is distracted, stressed or overloaded, or does not have sufficient knowledge to undertake an action correctly. The scientific discipline of human factors

# An analytical platform for population health

Activity  $\neq$  Needs

Understand how patients are,  
not only why they visit

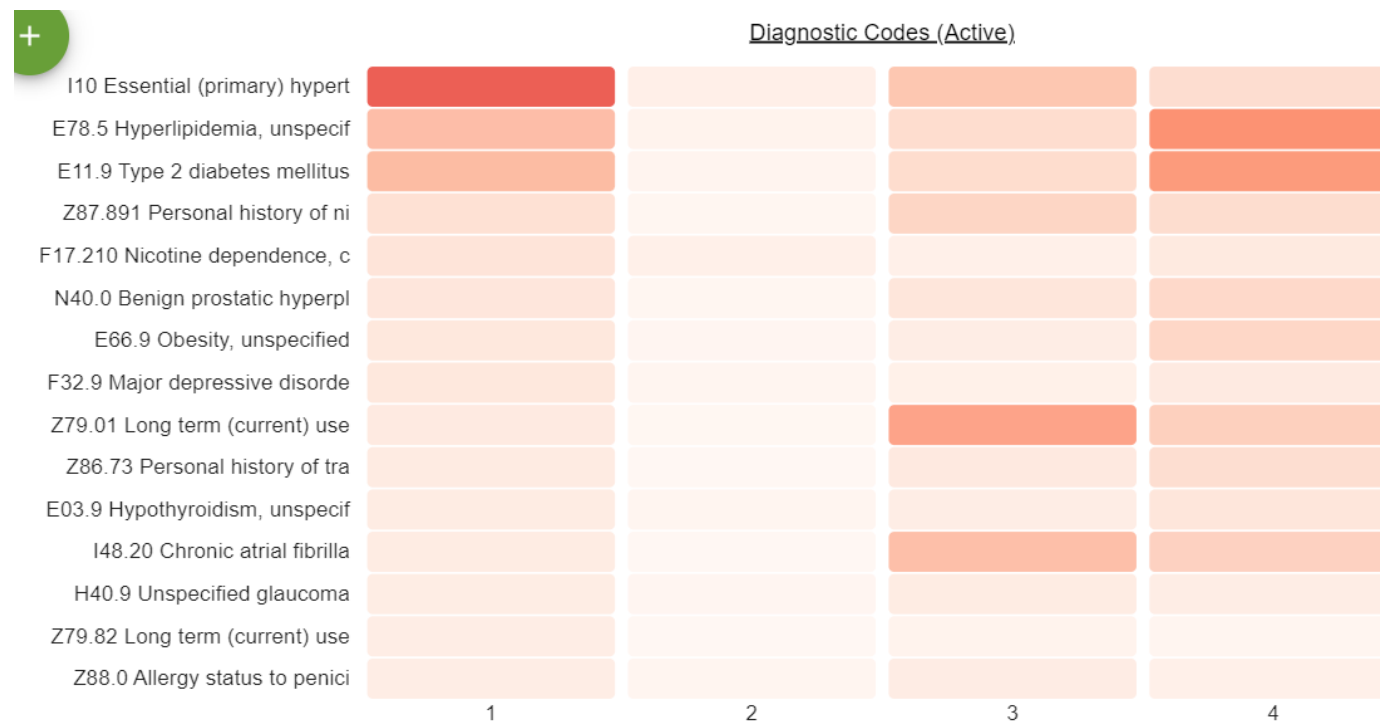
Focus on patients at highest risk



# The analytical platform

Exploratory, non-prescriptive tool  
4 algorithms:

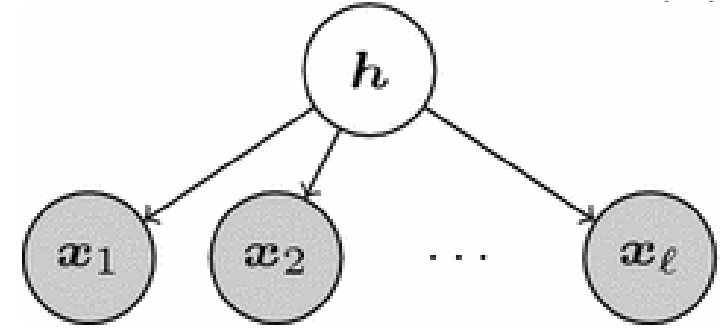
- Patient clustering
- Association explorer
- Population comparison
- Flow analysis



# Model-based clustering

Due to M. Ruffini, UPC PhD thesis (2019)

- Naïve Bayes model:  $\Pr(x_i | h, x_j) = \Pr(x_i | h)$
- Tensor-based decomposition to extract parameters from data



Advantages:

- No curse of dimensionality
- One pass over the data
- (Mostly) deterministic
- Rigorous convergence guarantees
- And it works in practice: finds interesting clusters in real data

# Use case:

## DRG analysis by department

DRG 194, chronic heart failure

Present both in Cardiology and Internal Medicine Department

With different profiles, and different results

Improve protocols for admission to one or the other

The screenshot shows the 'anís' analytics dashboard. The top navigation bar includes filters for patients, episodes, and clusters, as well as analysis options like clustering and comparison. The left sidebar shows a project explorer with 'FORMACIÓ BASE: SESSIÓ 1' selected. The main content area displays a comparison table for 'clusters 194 Cardio' and 'comparacio CARDIO-MI'.

Element	Casos Subpoblació (256)	Casos Població Base (239)	↓ Excés (vegades)
I42.0 Miocardiopatia dilatada	55 (21.48%)	11 (4.6%)	4.67
I34.0 Insuficiència mitral no reumàtica (vàlvula)	41 (16.02%)	12 (5.02%)	3.19
I25.10 Cardiopatia ateroscleròtica d'artèria coronària nadiua sense angina de pit	17 (6.64%)	< 6 (2.5%)	> 2.66
E11.22 Diabetis mellitus de tipus 2 amb malaltia renal crònica diabètica	15 (5.86%)	< 6 (2.5%)	> 2.34
I50.20 Insuficiència cardíaca (congestiva) sistòlica no especificada	14 (5.47%)	< 6 (2.5%)	> 2.19
Z90.49 Absència adquirida d'altres parts del tub digestiu especificades	14 (5.47%)	< 6 (2.5%)	> 2.19
I49.3 Despolarització ventricular prematura	14 (5.47%)	< 6 (2.5%)	> 2.19
Z95.5 Presència d'implant i empelt per a angioplàstia coronària	14 (5.47%)	6 (2.51%)	2.18



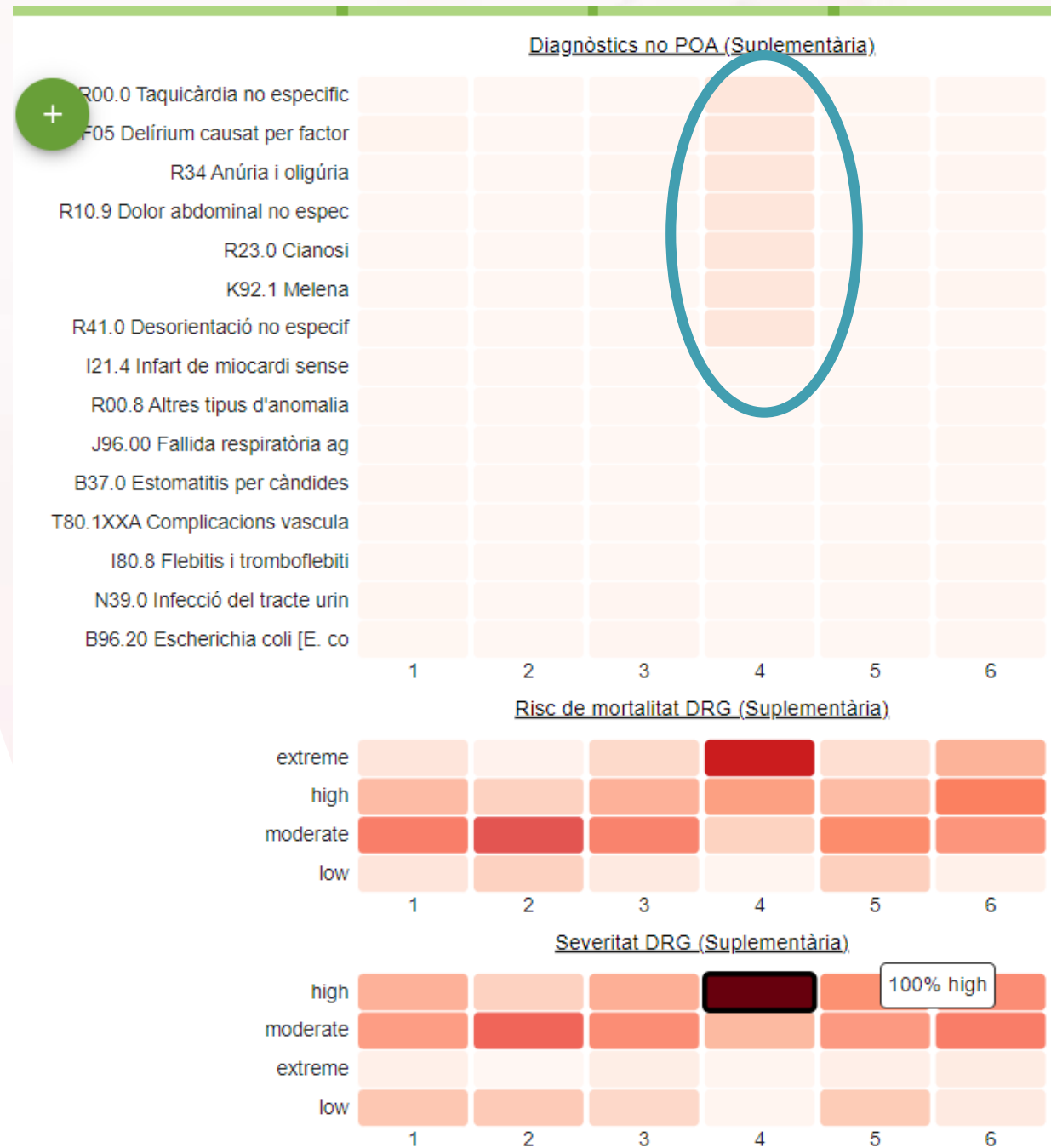
# Use case:

## Risk of complications

DRG 194, chronic heart failure

Identify groups at higher risk of in-hospital complications

Focus the prevention actions



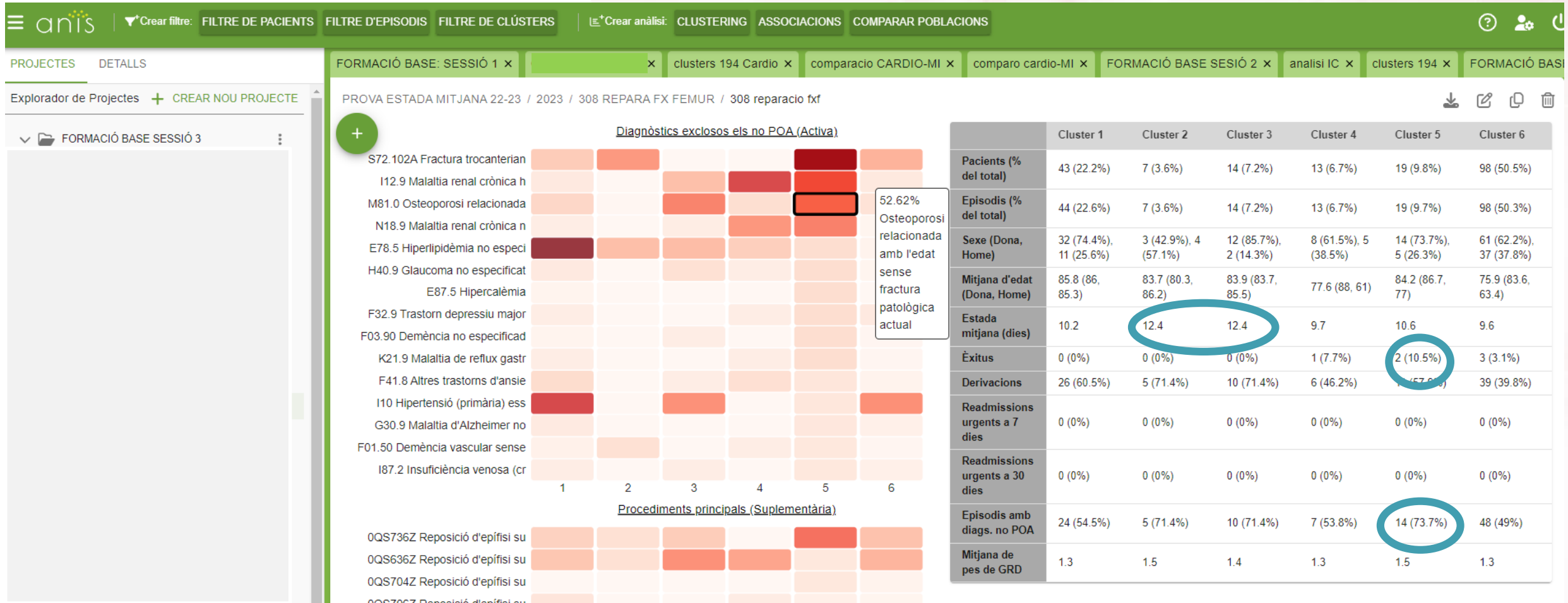
# Use case:

## Length-of-stay analysis

For the 10 DRG with largest length-of-stay deviations:

- Explain and characterize length of stay

Potential savings of hundreds of bed days





# Geppetto – LLM to improve UX

“Give me all patients over 35yo that have arrived for childbirth during 2023 or later, and that have been diagnosed as diabetics at least once”



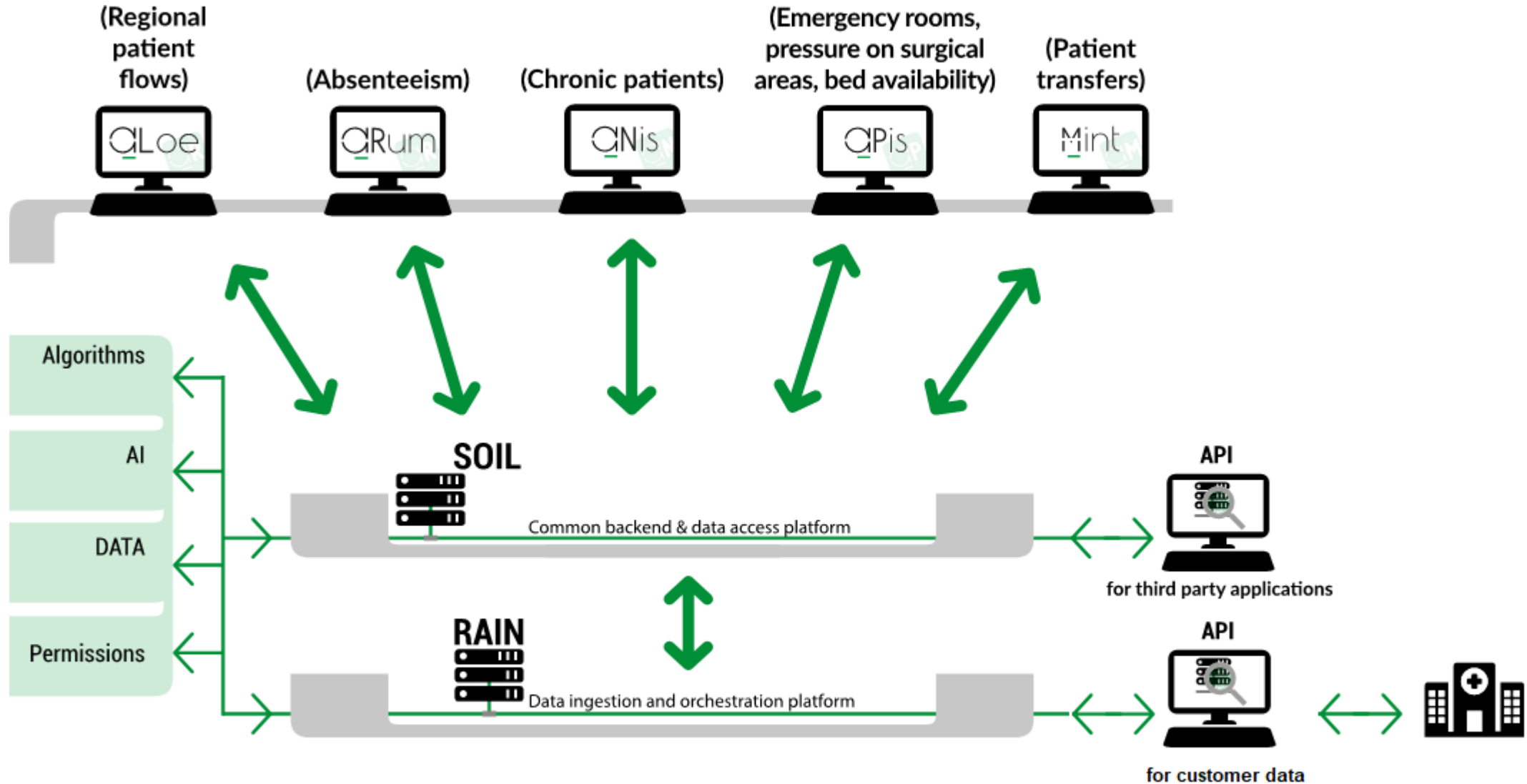
```
age: ≥36
and
episodes:
  admission:
    time: ≥2023-01-01T00:00:00+01:00
  and
  diagnoses:
    code: ^O80.*
and
episodes:
  diagnoses:
    code: ^E10.*|^E11.*|^E12.*|^E13.*|^E14.*
```



**Patients aged 36 or older with a history of admission starting from January 1, 2023, and a diagnosis code that starts with "O80" (indicating a single spontaneous delivery). Additionally, these patients have a history of diagnoses where the code matches "E10", "E11", "E12", "E13", or "E14" (indicating various types of diabetes mellitus).**



# Architecture



# From the lab to the hospital

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## Very small team for everything we need to do

No hard distinction data scientist / software engineer / devops  
Everybody knows about everything (to some extent)

Pair programming, rotating pairs

Tests before code

An alert for each error in production

Once a task has been performed 3 times manually, it should be automatized

Everything customer-specific in metadata - possible to outsource non-core tasks

“Technical team size should be  $O(1)$ ” - independent of number of customers



## Management problems as the easy way-in for AI in health

- Deploy in days, not months
- Avoid the silo problem
- Fewer ethical & regulatory concerns
- Result visible soon
- Make users' lives easier
- Fast adoption

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**KDD2024**  
**BARCELONA, SPAIN**